

A COMPANY STRATEGY

Executive Summary

Introduction

It is part of the general duties of the Utility Regulator to:

- protect the interests of consumers in relation to supply of water by water undertakers and the provision of sewerage services by sewerage undertakers, wherever appropriate by facilitating competition;
- secure that the functions of a water undertaker and of a sewerage undertaker are properly carried out; and
- secure that the Appointee is able to finance the proper carrying out of the functions in particular by securing reasonable returns on their capital.

NIW's first set of charges were determined by the Department for Regional Development (DRD) covering the 3 year period from 1st April 2007 to 31st March 2010. The rationale behind these charges were summarised in a document called Strategic Business Plan (SBP). The charges were based on the similar building blocks approach used by Ofwat.

After this initial period the duty of setting price limits passes on to the Utility Regulator. The Utility Regulator acts as a proxy for competition by determining the revenue required by the Appointee to finance its functions by a process known as Periodic Review. The first Periodic Review, PC10 is going to be a 2 year review covering the period from 1st April 2010 to 31st March 2012. PC10 will be followed by PC12 which will be a 5 year Periodic Review as used by Ofwat.

PC10 will be a 2 year review to allow NIW to understand its business better and improve the quality and reliability of its data. Furthermore, the 2 year review will break the 5 year Periodic Review cycle followed by Ofwat who are currently conducting PR09 review for the period covering 1st April 2010 to 31st March 2015. As a result, there will be more resources available for the water industry in Northern Ireland ie Ofwat, WICS and NIAUR will not be competing against each other for relatively scare industry experts all at once, nor shall NIW be tendering construction contracts at the same moment in time as Scottish Water and the England & Wales plcs.

Although we are going to conduct a 2 year review, it is imperative that the company does not slacken in its efforts to get good quality reliable data ready for us for PC 12. Where the company is presently unable to submit robust analysis of its needs, costs and forecasts at PC10 we require the company to submit its proposed arrangements, plans and attendant costs to enable a fully robust approach to business planning at PC12.

As PC10 is a 2 year review, there is not enough time to carry out long and detailed consultations as is the custom in England & Wales. The Utility Regulator will still take into account the views of and research undertaken by key stakeholders.

Our proposed overall approach

The Utility Regulator intends to use already well developed Periodic Review methodology developed by other regulators of the regulated industries.



Some of the key areas that will be reviewed for PC 10 are:

- Governance and incentives;
- Determination of allowed revenue;
- Investment and quality;
- Supply and demand/water resources;
- Capital maintenance;
- Operating & capital expenditure efficiencies; and
- Customer levels of service.



Governance and incentives

NIW is required to comply with Corporate Governance combined code that all listed companies are required to follow. NIW did not comply with this code for 2007/08 because they did not have majority of non-executive directors.

Internal governance was one of the main weaknesses of NIW that was identified during the misapportionment investigation. NIW is currently undertaking an exercise to address this issue. The Utility Regulator in common with other regulators operates incentive based regulation. A "RPI+K+S" incentive based methodology will be used in determining water and sewerage charges for PC10, where:

- RPI is the Retail Price Index
- K is the adjustment factor
- S is the Subsidy factor

At Periodic Reviews, the Utility Regulator caps the future prices that NIW can charge its customers. This will motivate NIW to cut costs over and above that allowed for in the price limits. At PC10, the Utility Regulator will transfer any out-performance benefits (over and above that allowed in SBP) from NIW to customers through lower price caps, essentially a "zero based" approach. For the future, the Utility Regulator has discretion as to the method and timing of transfer of any PC10 out-performance.

In order to encourage NIW to exceed the efficiency targets set by the Regulator, NIW will be allowed to keep operating and capital expenditure efficiencies for an adequate period of time. This will ensure that there is an adequate risk/reward balance between the customers and the company.

Since PC10 is the first periodic review of NIW, currently there is no agreed mechanism of how to transfer out-performance benefits from NIW to the customers.

The Utility Regulator is considering 2 options of how to transfer out-performance benefits from NIW to customers. These are:

Option 1

The whole of the out-performance is transferred to customers at Periodic Review. This on average transfers around 80% of the benefit to customers (Ofwat, Profit sharing paper May 1997).

Option 2

NIW is allowed to keep the out-performance for a 5 year period on a rolling basis. This on average transfers around 60% of the benefits to customers (Ofwat, Profit sharing paper May 1997).

Key stakeholders will need to decide which option they prefer during consultations prior to our Draft Determination.



Determination of allowed revenue

It is currently proposed that allowed revenue will be calculated using the building blocks approach that is shown below:



The opex figure in the diagram above is post out-performance claw back and post future efficiencies.

The capital charge comprises a charge for use of capital investment for both above and under ground assets.

The return on capital employed is calculated as pre-tax cost of capital multiplied by the regulatory capital value. The regulatory capital values depend on how capital efficiencies are clawed back from NIW and so capex efficiencies are just as important in determining the overall level of costs to consumers.

In determining revenue requirement, the Utility Regulator will reach important decisions about appropriate cost of capital, initial regulatory capital value that is rolled forward and financial ratios.

For cost of capital, the Utility Regulator will use the tried and tested "CAPM" (Capital Asset Pricing Model) theory. Therefore, we will determine equity risk premium and debt risk premium in order to calculate weighted average cost of capital ("WACC"). WACC based on CAPM approach is normally cross-checked against dividend growth model. This is primarily due to the fact that water stocks are generally regarded as yield rather than growth stock.

Due to the fact that the loan notes are backed by the government, it is expected that the "WACC" for NIW will be lower than corresponding companies in England & Wales. Unlike Scottish Water, NIW does not have higher cost of embedded debt either which again is a distinct advantage for NIW over Scottish Water.

Majority of NIW's capital investment programme is being financed by £1.28 billion Fixed Coupon Unsecured loan notes due in 2027. These carry a fixed rate of interest of 5.25% until 31 March 2010. Thereafter it carries an interest rate of 0.85% above the reference gilt rate as published by UK HM Government Debt Management Office.

For the period that SBP was used, the dividend is calculated as 5.1% of average Equity. Average Equity is calculated as average Regulatory Capital Value less average Net Debt. The charges of the company will be determined on a basis that will allow it to maintain a strong investment grade credit rating provided it is managed efficiently. As part of this process, we have required the company to obtain a "shadow" credit rating by 31st October 2008 and an issuer credit rating by 31st December 2009.

One of the concerns of the Utility Regulator is that NIW does not have adequate reserves to be able to absorb any cost shocks. WICS has required Scottish Water to build up an adequate cash reserves for any such shock. The recent spate of highly geared re-financings in England & Wales requires such companies to maintain reserves or irrevocable facilities to have funds available to absorb cost shocks. These reserves/facilities should be in addition to working



capital facilities.

Investment and quality

The investment and quality programme will be based on the guidance given by the Minister for Department of Regional Development. We will cost out Minister's preferred option together with our view on company's other costs and efficiencies to arrive at 2 year price limits. The uncertainties regarding IWRP and assembly indecision re introduction of domestic charging will not have a major impact on PC10 as it does not affect the revenue required by NIW for the 2 year PC10 period. It determines who pays for the water and not the quantum of how much needs to be paid for it.

NIW's costing of the Minister's preferred option for the quality programme will be scrutinised by an independent reporter. The Utility Regulator will then determine NIW Water's requirements for delivery of the quality programme.

Supply and demand/water resources

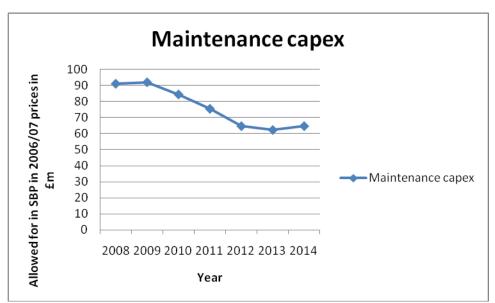
The major driver for change in this area is the Water Framework Directive. It sets a framework that provides substantial benefits for the long term sustainable management of water. The Utility Regulator will review NIW's submission of how they propose to meet growth in demand from existing and new customers.

NIW will also be expected to bring down its leakage levels to those determined by economic level of leakage over a medium/long term time horizon.

Capital maintenance

The Utility Regulator will expect the company to at least maintain the current level of serviceability to customers. In the Assumptions and Data book for IFM, it is assumed that the yearly capital maintenance budget is over £90m p.a. for the first 2 years followed by approximately £85m for the final year before PC10 determination starts.

NIW needs to demonstrate how it has prioritised its current maintenance expenditure and how it plans to continue this into the future.



Operating & capital expenditure efficiencies

Ofwat has been very successful in delivering huge efficiency gains by following comparative



regulation and we intend to follow this approach. We will benchmark performance of NIW against other England & Wales water companies taking account of local conditions.

Additionally the Utility Regulator intends to benchmark the company's costs against those of its PFI/PPP contracts.

As far as your capital & operating expenditure is concerned, we expect an independent Reporter to inform us on reasonableness or otherwise of such costs, alongside comparative benchmarking analysis of standardised costs (the "cost base") and efficiency modelling. Our approach will then "triangulate" around a number of efficiency estimates since no single methodology for setting efficiency targets is likely to prove best.

History has shown that time and again water companies find ways of beating challenging targets set by regulators. Furthermore, during the first five to ten years of a new regulated utility's life most achieve a much higher level of efficiency during their early years.

The Utility Regulator is currently considering a proposal that any PC10 out-performance may be used in part or whole to fund a cost shock reserve.

Customer levels of service

On the customer levels of service, the Utility regulator expects the company to introduce guaranteed standard of service scheme that is similar to the one that is used in England & Wales.

Our focus for PC 10 will be output based where we would expect NIW to deliver certain key deliverables by certain dates. The Utility Regulator will expect the company to exceed most if not all of its Key Performance Indicators (KPIs). It will be up to the company as to how they deliver these outputs. Under no circumstances do we intend to micro-manage the company.



A COMPANY STRATEGY

Introduction

The following information has already been sought in support of the 2010 Price Control:

- capital maintenance econometric return
- cost base return

We will require the company's business plan to be submitted on 1st June 2009. We will also collect an annual return in August 2008.

Business plan

The business plan is the key document from the company used by NIAUR in undertaking a periodic review. The key assumptions underpinning the business plan must be realistic and be set in the context of expenditure needs, the scope for efficiency and financing constraints. We commit to work from the business plan, reading, comparing, assessing, challenging and only substituting where there are good reasons to do so.

The business plan should:

- enable the company to set down and explain in a consistent and fair way its application for price limits;
- take account of <u>all</u> the issues that the company faces in 2010-12 and beyond, including the quality improvements required by Ministers and guidance from regulators; and
- inform us of all the relevant factors that we need to review the challenges facing the company and determine fair and reasonable price limits for the company consistent with our statutory duties.

In July 2009 DRD will issue final guidance on drinking water quality, environmental improvements and social issues for the period from 2010. Your business plan should set out your preferred strategy for 2010 to 2012 and beyond in the light of this guidance. The company will need to ensure that it draws together all the major issues facing it into an integrated plan which is agreed and signed off by its Board.

We will closely analyse the business plan to inform our determination of price limits.

We require the whole of the business plan to be subject to effective and focused scrutiny by the Reporter, and, where appropriate, by the company's Auditor.



Format of the business plan

The business plan has four distinct but inter-related parts:

- part A The company's strategy;
- part B Key components;
- part C Supporting information; and
- part D Public domain summary.

each of which is outlined in the following sections.

Part A The company strategy

The company strategy is at the heart of the business plan submission.

The text should focus on explaining:

- why the outputs have been selected for the company's preferred strategy;
- the rationale for the balance of activities chosen to deliver them;
- the resources required, allowing for improvements in efficiency; and
- the prices that the company considers its customers should pay.

The company should explain how and why it believes its preferred strategy reflects its customers' views on services and prices.

Tables A1 to A8 have been designed so that we can understand, in numerical form, the outputs, activity and expenditure necessary to deliver these outputs, and the revenue required to secure the company's financial viability within the strategy adopted for each of the reference plans.

PPP/PFI Schemes

Where data are required in relation to PPP schemes this has been stated. This may take the form of data being included within NI Water data (such as water available for use), or reported in the separate table provided (such as % of WwTW's compliant).

We suggest that the company strategy should be divided into seven sections (see below) thus providing a framework for the company to explain its strategy for the period 2010-11 to 2011-12 and in the longer term.



	The company strategy		
Section 1	The overall strategy		
Section 2	Achieving the right balance for customers		
Section 3	The post 2010 environment		
Section 4	Strategic objectives		
Section 5	Delivery of the strategic objectives		
Section 6	Costs of delivering the strategic objectives		
Section 7	Financial projections for the company		

Section 1 – The overall strategy

Section 1 provides for the company to summarise its strategy, to identify the implications of the strategy for price limits and how these translate into average domestic bills (be they notional or actual), both in real terms and actual likely bills (money of the day) through the period. The forecast bills should also be clearly related to the company's current charging policies. We expect that the company will draw on the numbers set down in table A1 and to highlight in particular the relationship between the proposed price limits and changes in customers' bills and the factors which account for any differences.

The company should set down the key assumptions underpinning its strategy.

The company should highlight its assessment of its recent service performance and whether it has incorporated any changes in its proposed price limits to reflect this comparative performance

Section 2 – Achieving the right balance for customers

The company should use this section to explain how its overall strategy reflects the views of its customers on the overall balance between service levels and prices and on the priorities for improvements. This should include confirmation of the delivery of all the outputs identified in the SBP and the regulatory expectations in the Price Control determination.

Section 3 – The post- 2010-11 environment

Section 3 provides for the Board of the company to set down its views on the environment, in its widest sense, which will set the parameters within which it will have to operate during the period 2010-11 to 2011-12. This would encompass, for example, the company view of changing demands from its customers. This provides the opportunity for the company to explain the position it has reached on the risks and uncertainties that exist or are likely to exist in the next five years.

We expect that the company will draw on some of the tabular information set down in tables A2 and A3. These tables set down its current performance and the state of its systems, especially its infrastructure and non-infrastructure assets, where these are relevant to the post 2010-11 environment in which it shall be operating.



We need to understand the company's strategy for achieving and maintaining leakage at the economic level and how these figures have been derived.

Section 4 – Strategic objectives

Section 4 builds on the company's assessment of how the post-2010 environment will influence its decisions on its strategic objectives for the period 2010-11 to 2011-12 and beyond. These will cover both the policies it adopts and the outputs it will deliver for its customers and the community over the period. We need to understand how these strategic objectives are reflected in charging policies. This is of general relevance to the company's proposed price limits, but also of specific relevance as to how the company expects to meet changing demands.

Tables A2 and A3 represent only some of the strategic objectives that the company will want to achieve over the next price limit period and the company should add other key outputs where relevant.

Company should give an overall assessment on trends in serviceability for customers. This assessment should relate to trends over the period preceding the submission. Columns 1 and 2 in tables A2 and A3 should report retrospectively on the company's assessment of its performance in the period preceding the submission of the draft and final business plan.

Section 5 – Delivery of strategic objectives

Section 5 provides for the company to explain how the delivery of the strategic objectives translates into programmes it will have to carry out during the period. In many instances this will be the continued and improved operation of existing assets or maintaining and improving existing practices. Where the delivery of the objectives involves renewing, replacing or extending physical assets this work will be summarised in tables A4 and A5.

Tables A4 and A5 are for company to report the levels of overall investment activity carried out in the current price limit period, and to set out their projections for the 2010-12 period. Investment activity will be carried out in order to maintain serviceability, or for enhancement reasons, that is to ensure compliance with improved standards of service to customers and the environment, or to maintain the balance between supply and demand. Assets should be included in this table if they have been or are expected to be either refurbished or upgraded as a result of capital investment (or both). New assets should also be counted in this table as investment activity. For the purposes of these tables, thresholds have been set for the reporting of capital investment activity for each output category.

Capital investment in PPP schemes is financed via the unitary charge. The company should report only NI Water activity projections in tables A4 and A5 and we wish the company to be transparent in its forecast for any "GainShare" under such arrangements.

The activity numbers reported in this table should form the basis of company expenditure projections. The activity projections in this table should therefore be



consistent with the individual schemes appearing in the quality enhancements and other capital projects databases.

The company's judgements about the scope for improving efficiency should be explained and justified. They may be informed by the comparative work published by NIAUR, the results of the company's own work on benchmarking its activities, or relevant work by others.

The company should explain how it intends to improve its efficiency over the period and thus be able to carry out the necessary programmes at lower costs than would have previously been the case.

The company's judgements should be summarised in table A6.

Section 6 – Costs of delivering the strategic objectives

Section 6 provides for the company to explain and set down its judgements on the expenditure that it expects it will incur in meeting the strategic objectives. These costs will reflect the earlier judgements on the activity/work needed to be carried out and the improvements in efficiency that the company is committed to delivering. In other contexts, for example the supply/demand balance, it will also reflect the extent to which the company has put in place charging policies that generate the revenues commensurate with the costs of meeting changing demands. The company's judgements on the implications of the delivery of the objectives should be summarised in table A7 (water service) and, where appropriate, table A8 (sewerage service).

Section 7 – Financial projections for the company

Financial projections for the company are captured under the B tables (in particular B7-1).



Guidance to Reporter

Company overall strategy

Reporter should check whether the overall strategy described by the company accurately reflects the contents of tables A1 to A8. When a company states that it has included an adjustment to its proposed price limits to reflect an assessment of overall performance, the Reporter should confirm whether the stated adjustment is included in the proposed price limits, whether the basis of the adjustment is clearly set out and whether the adjustment has been accurately carried out.

Reporter should check that text is consistent with data in tables A2 and A3.



Guidance for table A1 – Price limits, bills, water sales and the supply/demand balance

Four blocks of data are required in table A1. These relate to price limits (block A); projected domestic bills (blocks B and C) and water sales and the supply/demand balance (block D). For each block the main data are the annual figures for the period 2010-11 to 2011-12, together with the three years of the SBP period (2007-08 to 2009-10) and the years following the next price limits period (2012-13 to 2016-17).

Block A - Price limits

In lines 1, 2 and 3 the company should enter the proposed price limits that it considers necessary taking account of all relevant circumstances. The company should make it clear in the accompanying text whether the price limit proposals include any adjustments for comparative service performance.

Lines 2 and 3 provide for the proposed price limit to be subdivided into indicative price limits for water and sewerage services respectively. The indicative 'K's are those necessary to ensure no cross subsidy from one service to the other. We will provide guidance on the calculation of K.

The company's assumptions as to the general rate of inflation year by year (basket year) are to be set down in line 6.

Block B – Projected domestic bills – water service Block C – Projected domestic bills – sewerage service

These blocks provide for the company to enter its estimates of typical domestic bills for water services and sewerage services for unmeasured and measured customers. These are to be based on the company's proposals for the 'K' price limit.

Lines 7 to 9 and 11 to 13 give the forecast of the average domestic bills in real terms at 2007-08 price levels. Lines 10 and 14 provide for the forecast of the average domestic bill in actual terms year by year taking account of forecast inflation (line 6).

The company should explain in the accompanying text how the overall and indicative K factors have been translated into customer bills. The company should explain and justify any annual tariff rebalancing.

Block D – Water Sales and the Supply/Demand Balance

Line 15 provides for the company forecast of the water it will deliver to its customers year by year. Line 16 provides for NIW to give its forecast of the sewage it will collect and dispose of from customers and the community.

Line 17 provides for the company forecast of water available for use. This should include water supplied under any PPP scheme.

Line 18 provides for the forecast of distribution input and should include water supplied



under any PPP scheme. Line 19 provides for the forecast of total leakage.

Guidance for Reporter

The Reporter should check that the projected typical and average domestic bills reconcile with the information and explanations provided by the company in part B8–Revenue and Tariffs.



TABLE A1



Table A1 Line definitions

Block A – Price limits & infrastructure charge limits

1	Proposed price limit "K" (including U)		% (2dp)
Definition		Adjustment factor, K, for each year. This sho consistent with the principle that the same rates on regulatory capital values are earned by each sif appropriate.	f return
Processing rules		Copied from Table B7-16 Line 11	
Responsibility		Regulatory Finance Team	•

3	Sewerage service indicative "K"		% (2dp)
Defir	ition	Adjustment factor, K, for sewerage service fo year. This indicative K should be determined principle that the same rates of return on reg capital values are earned by each serv appropriate.	on the ulatory
Proc	essing rules	Copied from Table B7-16 Line 13	
Resp	onsibility	Regulatory Finance Team	

2	Water service indicative "K"		% (2dp)
Definition		Adjustment factor, K, for water service for eac This indicative K should be determined on the p that the same rates of return on regulatory capital are earned by each service, if appropriate.	rinciple
Processing rules		Copied from Table B7-16 Line 12	
Responsibility		Regulatory Finance Team	

4	Proposed infrastructure charge limit – water service		£ (1 2dp)
Defin	ition	The proposed standard infrastructure charge value be applied to the number of new domestic contogenerate total revenues from infrastructure	nections
Proce	essing rules	Copied from Table B7-16 Line 14	
Resp	onsibility	Regulatory Finance Team	



5	Proposed infrastructure charge limit – sewerage service		£ -(2dp)
Definition		The proposed standard infrastructure charge who be applied to the number of new domestic connect generate total revenues from infrastructure charges.	ctions to
Proce	ssing rules	Copied from Table B7-16 Line 15	·
Responsibility		Regulatory Finance	·

6	RPI – year by year assumption		% (2dp)
Definition		The annual rate of change in the Retail Price Inpublished by the Office of National Statistics, ap each charging year and defined as the percenta of change in this index in the year ending the m November prior to the charging year.	plied to ge rate
		Note: 2007-08, and 2008-09 are actuals and Principal Statement values taken as 2.5%. Figure subsequent years are company assumptions.	
Proce	ssing rules	Input field	
Respo	onsibility	Regulatory Finance Team	

Block B - Projected domestic bills - Water service

7	Typical unmeasured domestic bill (base yr avg chg) – real terms		£ (2dp)
Defin	nition	Unmeasured domestic water bill at 2007-08 at rateable value and expressed in 2007-08 price the years 2007-08 to 2008-09, this bill should be on actual Interim Principal Statement figur unmeasured domestic tariffs.	s. For based
Proc	essing rules	Input field	
Resp	onsibility	Regulatory Finance Team	

8	Typical measured domestic bill (base yr avg chg) – real terms		£ (2dp)
Defir	ittion	Measured domestic bill at 2007-08 year a measured domestic water delivered and expres 2007-08 prices. For the years 2007-08 to 2008-bill should be based on actual Interim Postatement figures for measure domestic tariffs.	ssed in 09, this
Proc	essing rules	Input field	
Resp	onsibility	Regulatory Finance Team	



9	Average domestic bills – real terms		£ (2dp)
Definition		Average unmeasured and measured domestic expressed in 2007-08 prices. For the years 2008-09, this bill should be based on actual Principal Statement figures for domestic tariffs	007-08 to al Interim
Processing rules		Input field	
Responsibility		Regulatory Finance Team	

10	Average domestic bills – nominal terms		£ (2dp)
Defini	ition	Average unmeasured and measured domestic expressed at charging year prices. This should with line 9 and the company's RPI assumptions	reconcile
Processing rules		Input field	
Responsibility		Regulatory Finance Team	

Block C - Projected domestic bills - sewerage service

	1		
11	Typical unmeas	ured domestic bill (base yr avg chg) – real	£
	terms		(2dp)
	nition	Unmeasured domestic sewage bill at 2007-08 rateable value and expressed in 2007-08 price the years 2007-08 to 2008-09, this bill should be on actual Interim Principal Statement figunmeasured domestic tariffs	ces. For be based
Proc	essing rules	Input field	
Resp	onsibility	Regulatory Finance Team	

12	Typical measured domestic bill (base yr avg chg) – real terms		£ (2dp)
Defin	nition	Average measured domestic bill for average m domestic sewage collected and expressed in prices. For the years 2007-08 to 2008-09, should be based on actual Interim Principal S figures for measured domestic tariffs.	neasured 2007-08 this bill
Processing rules		Input field	
Responsibility		Regulatory Finance Team	



Block D – Water sales and supply/demand balance

13	Average domestic bills – real terms		£ (2dp)
Defini	ition	Average unmeasured and measured domestic bill expressed in 2007-08 prices. For the years to 2008-09, this bill should be based on actual Principal Statement figures for unmeasured tariffs.	2007-08 al Interim
Processing rules		Input field	
Responsibility		Regulatory Finance Team	

15	Billed water delivered		MI/d (2dp)
Defin	nition	Total volume of water delivered and billed to don and non-domestics.	nestics
Processing rules		Calculated field: The sum of table B5-1 lines 13	to 16
Responsibility		Network Regulation Team	

14	Average domestic bills – nominal terms		£ (2dp)
Defini	ition	Average unmeasured and measured domestic bill expressed at charging year prices. This reconcile with line 13 and the compart assumptions in line 6.	is should
Processing rules		Input field	
Responsibility		Regulatory Finance Team	

16	Total volume of sewage collected		MI/d (2dp)
Defin	nition	The total volume of sewage collected at s treatment works and discharged to the sewerage. This includes all domestic and non domestic setrade effluent, septic tank and cesspool waste.	e area.
Processing rules		Copied field: table B5-4 line 16	
Responsibility		Network Regulation Team	



17	Water available for use		MI/d (2dp)
Definition		Company wide water available for use is defined deployable output less sustainability reductions, purply imports, less bulk supply exports ar reduction made for outage allowance. Water are for use should be consistent with that collected NIEA as part of the Water Resource Planning Gul This should include that provided under an schemes.	lus bulk nd less vailable by the ideline.
Processing rules		Copied field: table B5-3 line 7	
Responsibility		Network Regulation Team	

18	Distribution input (dry year)		MI/d (2dp)
Definition		The forecast of dry year annual average of (expressed as distribution input) This sho consistent with the dry year annual average dema planning forecast collected by the NIEA as par water resource plans. This should include that punder any PPP schemes	uld be and final t of the
Processing rules		Copied field: table B5-3 line 9	
Responsibility		Network Regulation Team	

19	Total leakage	MI (2)	/d dp)
Defir	nition	The sum of network losses and underground sup pipe leakage. The input must be consistent vestimates of; leakage derived from night fl measurements; reservoir and trunk main teallowances for plumbing losses and customer night ti use.	vith ow sts;
Proc	essing rules	Copied field: table B5-1 line 11	
Resp	onsibility	Network Regulation Team	



Tables A2 and A3 - Current performance and planned outputs

Three blocks of information and data are required in the two tables A2 and A3. Blocks A and B relate to service performance and quality/environmental compliance for the water service (A2) and sewerage service (A3). Block C concerns company assessments of overall service and serviceability for customers.

Blocks A and B - Service performance, quality and environmental compliance

For each measure of performance or compliance the company is required to complete the following:

- the company's actual performance in the base year for PC10 (i.e. 2007/08); and the company's performance for the years 2008-09 and 2009-10.
- the level of performance the company is committed to achieve by March 2012 and March 2017 provided this performance level does not involve any deterioration from current levels or the level at which the company has already committed itself to deliver.

The measures in block A are those that are commonly reported in the Annual Information Return and for the most part are the DG levels of service indicators.

The measures in Block B are based on the information used to monitor quality and environmental compliance, either by the DWI or NIEA or in the annual information return. Those in table A2 relate to drinking water quality or risk of non-compliance. These projections should be based on current legislative requirements. Those in table A3 relate to compliance with sewage discharge consents, where the NIEA has identified an intermittent discharge as unsatisfactory (line 11) or compliance with microbiological standards for bathing waters.

For Table A2 the sum of lines 8 – 9a should equal 100%.

For Lines 14 – 17 on Table A3, NIW should report the sum of both its own works and the PPP works in the left hand table, and only the PPP works in the PPP table. This mirrors the reporting requirements of AIR08.

The company commentary should clarify the figure entered for the percentage of unsatisfactory intermittent discharges (line 11) through identification of the percentage of the overall number of intermittent discharges within the company that still need to be assessed by NIEA (if appropriate).

Block C – Serviceability to customers

These blocks on tables A2 and A3 provide for the company's latest assessment of serviceability for customers, being that related to the 2007-08 report year. The company should summarise its approach to these assessments drawing on the detail included in part B3.

Lines 14 and 15 of table A2 and lines 18 and 19 A3 provide for the company's assessment of the overall serviceability for customers of their physical asset networks split between the infrastructure networks and surface installations. A banding scheme for these assessments is set down below. It is anticipated that the company in commenting on these will draw on its own asset information. The primary measures of performance and compliance that are relevant to these assessments are those related to the actual service provided to customers or the community in terms of quality, continuity, pressure, etc.



Assessments of serviceability to customers	
Improving	Clear year to year improvements in the standards of service provided to customers by the assets since 2007-08.
Stable	No consistent trend, either improving or deteriorating, in the standards of services provided to customers since 2007-08.
Marginal	Generally stable trend in performance but with some evidence of deterioration in recent years.
Deteriorating	Clear year-on-year deterioration in standard of service provided to customers by the assets.
Poor	Clear and rapid year-on-year deterioration in standard of service.

It would assist us if the company sets down the indicators of serviceability for customers that it has used in arriving at its assessment for both infrastructure and surface assets. The company may find a graphical presentation of the trends in these measures over time would assist an understanding of the basis of its judgements.



Guidance for Reporter

The Reporter should confirm whether the reported historical levels of service are consistent with that previously reported in the annual returns.

Base levels of service should be consistent with those quoted in tables B6-3 and B6-4. The Reporter should also comment on whether the base service levels are consistent with improvements in performance likely to be achieved by March 2010 and check they are not lower than those achieved in 2007-08.

The Reporter should also verify that the serviceability information submitted draws on that provided in tables B3-1 and B3-2



TABLE A2



Table A2 - Line Definitions

Block A - Service performance

1	DG2 Properties at risk of receiving low pressure		nr
Definition		The total number of properties in the undertakers's water supply which, at the end of the year, have re and are likely to continue to receive a pressure of below the reference level.	ceived
Processing rules		Copied field: table B3-1 line 1	
Responsibility		Comparative Efficiency and Performance Team	

3		DG6 % billing contacts dealt with within 5 days		% (1dp)
De	Definition		The percentage of billing contacts responded to working days.	within 5
Processing rules		essing rules	Copied field: table B3-1 line 13. This will equate line 4 of table 4 in the Annual Information Return	
Responsibility		onsibility	Comparative Efficiency and Performance Team	

2	DG3 Supply interruptions (overall performance score)		nr (2dp)
Defini	tion	Reflects the percentage of properties in the cor area affected by unplanned and unwarned interruptions greater than 6 hours, 12 hours hours, as reported in table 2 of the Annual Info Return lines 6, 7 and 8. The sum of (% greate hrs multiplied by 1) plus (% greater than 12 hrs m by 1) plus (% greater than 24 hrs multiplied by 2	supply and 24 rmation r than 6 ultiplied
Processing rules		Copied field: table B3-1 line 2	
Responsibility		Comparative Efficiency and Performance Team	

4	DG7 % written complaints dealt with within 10 days		% (1dp)
Definition		The percentage of written complaints respon- within 10 working days.	ded to
Processing rules		Copied field: table B3-1 line 14. This will equate line 3 of table 5, Annual Information Return.	e to
Responsibility		Comparative Efficiency and Performance Team	1



5	DG8 % metered customers receiving bill based on a meter reading		% (1dp)
Definition		The percentage of metered customers receivin during the year based on a meter reading taken be the company or the customer.	
Processing rules		Copied field: table B3-1 line 15. Referring to the Annual Information Return denominator for this percentage is calculated deducting metered accounts excluded from in (table 5, Line 7) from total metered accounts (table 6). The numerator is company or customer (or both) (table 5, Line 9)	ted by dicator table 5,
Responsibility		Comparative Efficiency and Performance Team	

6	DG9 % calls abandoned		% (1dp)
Definition		The percentage of telephone calls received whice abandoned before a company agent could substanswer them or, where recorded message answering machines or touch tone. Telephones or automatic transactions or interactive response systems) are used, before completion relevant message.	antively es (or ve voice
		Copied field: table B3-1 line 16. The denominate 13 and the numerator is line 15 of Annual Info Return, table 5.	
Respo	Responsibility Comparative Efficiency and Performance Team		

7	DG9 % calls receiving engaged tone % (1dp)		
Definition		The percentage of all calls received on curcontact lines receiving the engaged tone (or a me informing the caller that all lines into the compa busy and that the caller should try again later)	essage
Proc	essing rules	Copied field: table B3-1 line 17 The denominator for this line is the sum of line line 14 and the numerator is line 14 (Annual Infor Return, table 5).	
Responsibility		Comparative Efficiency and Performance Team	



Block B – Quality and environmental compliance

Block B Quality and cirtinoman compilation			
8	76 dietribation input covered by 7 thiole of anaertakings at Water		% (3dp)
IX I		The percentage of the annual average daily volume entering distribution, which was covered by Ariundertakings, authorisations other legally binding inst of work to carry out improvement to comply with the Supply (Water Quality) (Northern Ireland) Regulations the end of the year. Imported bulk supplies covered by Article 31 undertake quality should be included. Each parameter to be separately, even if one works is affected by an undertake a work programme to deal with a number of parameter.	ticle 31 ruments e Water 2007 at cings for counted king with
Processing rules Input field			
Responsibility Network Regulation Team			

8a	•	% distribution input covered by Article 31 undertakings at Water Treatment Works (PPP)	
Definit	ion	The percentage of the annual average daily volume entering distribution supplied by PPP works, whi covered by Article 31 undertakings, authorisations legally binding instruments of work to carry out improve comply with the Water Supply (Water Quality) Reg (Northern Ireland) 2007 at the end of the year. Imported bulk supplies covered by Article 31 undertake quality should be included. Each parameter to be separately, even if one works is affected by an undertake a work programme to deal with a number of parameter.	ich was or other ement to julations kings for counted king with
Processing rules		Input field	
Responsibility Network Regulation Team			

9	% distribution input not affected by Article 31 undertakings or temporary relaxations or Authorised Departures		% (3dp)
Defin	ition	The percentage of the annual average daily volume of entering distribution which is not covered by either a second stribution which is not covered by either a second stribution and the read stributi	Article or "an work to oply at the ement
Processing rules		Input field	
Responsibility		Network Regulation Team	

9a	% distribution input not affected by Article 31 undertakings or temporary relaxations or Authorised Departures (PPP)		% (3dp)
		The percentage of the annual average daily volume of entering distribution supplied by PPP works which is covered by either a Article 31 undertaking relating to water quality parameter or "an Authorisation" or other legally binding instruments of work to carry out improvements to comply with the Water Supply (Water Quality) Regulations (Northern Ireland) 2007 at the entering the year. Only include in the calculation enforcement or undertakings relating to current enforceable stands NOTE: this is the position at the end of the year (wire documents expiring on the last day of the year disregarded for the calculations).	not a er nd of action ards. th legal
Processing rules			
Responsibility Network Regulation Team			



10		Water Supply Zones affected by Article 31 distribution or Authorised Departures	% (3dp)
Defini	ition	The percentage of the properties in a company of area that are located in Water Supply Zones cowby Article 31 undertakings (or Authorisations). For parameters in the distribution system do not include lead parameter. This is the position at the enthe year. The properties affected include all those the Water Supply Zones covered. Note: this is the number of properties covered by Article 31 undertakings (or Authorisations) to call improvement/renovation to the distribution system.	rered or ude ad of e in
Proce	Processing rules Input field		
Respo	Responsibility Network Regulation Team		

11	% mean zonal o	compliance with drinking water regulations	% (2dp)
Definition		The percentage mean zonal compliance with sa taken according to the current Drinking Water (Regulations during the calendar year. This is the figure reported on a calendar year basis by DWReport on Drinking Water Quality in Northern In Report by equivalent calendar year. For example the report year 2008-09 the percentage compliance reported by DWI for the calendar year 2008 shows reported against Regulations in place at the time.	Quality e same I in the reland. ole, for nce as ould be
Processing rules		Input field	
Resp	onsibility	Responsibility Network Regulation Team	

Block C - Serviceability to customers

14	Below ground assets assessment (infrastructure)		text
Definition		Assessment of the recent historical trend in service to customers provided by water infrastructure assumeasured by movements in performance indirelating to service, (making use of customer surve where available).	ets, as cators
Processing rules		Input field	
Responsibility		Network Regulation Team	

15	Surface assets a	assessment (non-infra)	text
Defir	nition	Assessment of the recent historical tre serviceability to customers provided by wate infrastructure assets, as measured by movement performance indicators relating to service as per by customers or the environment.	r non- ents in
Proc	essing rules	Input field	
Resp	onsibility	Network Regulation Team	



TABLE A3



Table A3 – Line Definitions

Block A – Service performance

1	DG5 properties at risk of flooding (2 in 10 years)		nr
Definition		The total number of properties at risk of flooding more than twice in ten years – at end of year.	
Processing rules		Copied field: table B3-2 line 1	
Responsibility		Comparative Efficiency and Performance Team	

3	DG5 Properties at risk of internal flooding (1 in 20)		nr
Defin	nition	The total number of properties at risk of internal f more than once in twenty (but less than 1 in 10) at end of year.	looding years-
Processing rules		Copied field: table B3-2 line 3	
Responsibility		Comparative Efficiency and Performance Team	1

2	DG5 properties	at risk of flooding (1 in 10 years)	nr
Defini	tion	The total number of properties at risk of flooding than once in ten (but less than 2 in 10) years—at year.	more end of
Processing rules		Copied field: table B3-2 line 2	
Responsibility		Comparative Efficiency and Performance Team	



7	DG5 Properties internally flooded in year due to overloaded sewers excluding severe weather			
Definition		Number of properties internally flooded of overloaded sewers – at end of year	lue	to
Processing rules		Copied field: table B3-2 line 7		
Responsibility		Comparative Efficiency and Performance Tean	า	

8	DG5 Properties	internally flooded in year due to other causes	nr
Defin	ition	The number of properties affected by flooding inc from equipment failures, blockages or col (collectively grouped as other causes) – at end of A property affected by more than one incident undefinition is reported as one property in this line	lapses of year. derthis
Processing rules		Copied field: table B3-2 line 8	
Responsibility Comparative Efficiency and Performance Team		1	



9	Areas flooded externally due to overloaded sewers, excluding severe weather		nr
Definition		Number of areas affected by external flooding in due to overloaded sewers, excluding severe weath end of year	
Processing rules		Copied field: table B3-2 Line 9	
Responsibility		Comparative Efficiency and Performance Team	

Block B – Quality	and environmental	compliance
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11	% intermittent discharges unsatisfactory		% (1dp)
Defir	nition	These will include combined sewer overflows (Comparison overflows at the inlets to sewage treatment workstorm tank discharges which have been identified NIEA as unsatisfactory.	s, storm ks and
Processing rules		Input field	
Responsibility		Network Regulation Team	•

10	Areas externally flooded in year due to other causes		nr
Definition		The number of areas in year affected by floincidents from equipment failures, blockages or col (collectively grouped as other causes) - at end of	lapses
Processing rules		Copied field: table B3-2 Line 10	
Responsibility		Comparative Efficiency and Performance Team	

12	% Bathing waters not meeting mandatory standards		% (1dp)
Definition		The percentage of the total number of EU design bathing waters in the company's area which meet the mandatory quality standards set down EU Bathing Water Directive (76/160/EEC).	do not
Processing rules		Input field	
Responsibility		Network Regulation Team	



13	% Bathing waters not meeting guideline standards		% (1dp)
Definition		The percentage of the total number of EU desibathing waters in the company's area which do not the guideline quality standards set down in the Bathing Water Directive (76/160/EEC).	ot meet
Processing rules		Input field	
Responsibility		Network Regulation Team	

15	% of WwTWs non compliant (UWWTD Consents)		% (1dp)
Definition		Percentage of Wastewater treatment works with Waste Water Treatment Directive consents, which sampled by the company in the calendar year found to be non-compliant with any of the conditions.	ch were ar, and
Processing rules		Copied field: table B3-2 line 16a	
Responsibility		Network Regulation Team	

14	% of WwTWs r consents)	non compliant (Water (NI) Order numeric	% (1dp)
Definition		Percentage of wastewater treatment works with Order numerical discharge consents which sampled by the NIEA in the calendar year and for to be compliant with either or both the sanitary as sanitary consent conditions.	were und not
Proce	ssing rules	Copied field: table B3-2 line 16	
Responsibility		Network Regulation Team	

16	% of total pe served by WwTWs in breach of Water Order consent (LUT)		% (1dp)
Definition		Percentage of the total population equivalent ser wastewater treatment works, (sampled by the co on behalf of NIEA) during the calendar year, were non-compliant with their Water Order look-consent conditions. Equivalent population sho calculated on the basis of 60g BOD ₅ per capita p No account should be taken of holiday population	mpany which up table uld be er day.
Proce	essing rules	Copied field: table B3-2 line 16c	
Responsibility		Network Regulation Team	·



17	% of total pe se (LUT)	erved by WwTWs in breach of UWWTD consent	% (1dp)
Definition		Percentage of population equivalent served by streatment works with Urban Waste Water Tre Directive consents, which were sampled by the coin the calendar year, and found to be non-complial look-up table consents for biochemical oxygen d (BOD) and/or chemical oxygen demand (COD) phosphorus (P) and also nitrogen where appropri	atment ompany ant with emand and/or
Proce	ssing rules	Copied field: table B3-2 line 16d	•
Respo	nsibility	Network Regulation Team	



Block C – Serviceability to customers

18	Below ground assets assessment (infrastructure)		text
Definition		Assessment of the recent historical trend in service to customers provided by sewerage infrastructure as measured by movements in performance indirelating to service. (Making use of customer surve where available)	assets, cators
Proce	ssing rules	Input fields.	
Responsibility		Network Regulation Team	

19	Surface assets a	assessment (non infra)	text
Defin	nition	Assessment of the recent historical tre serviceability to customers provided by sewerag infrastructure assets, as measured by movement performance indicators relating to service (making of customer survey data where available)	e non- ents in
Proc	essing rules	Input fields.	
Resp	onsibility	Network Regulation Team	



Tables A4 and A5 - Key Activity Projections

Tables A4 and A5 provide for the company to report and forecast its aspirations for overall substantive activity on its physical asset systems. The blocks of data relate to normal classification of these systems. For the water service the blocks are:

A – water resource asset systems;

B – water treatment assets systems;

C – water distribution asset systems;

D - management and general assets; and

E – metering performance.

For the sewerage service the blocks are:

A – sewers;

B – sewage treatment and disposal asset systems;

C - other sewerage service assets; and

D - management and general asset

E – sewer flooding.

For the purpose of providing substantive activity projections in these tables, the company should report all activity. The company should adopt the same thresholds for reporting capital projects as set out in Chapter C5 of the reporting requirements. This is summarised below for clarification.

Capital maintenance: Include all the substantive capital investment projects planned for PC10 which

exceed a threshold value of £1m. The company may elect to justify their strategy by including information on smaller projects. Otherwise, individual projects which do not exceed the threshold should be aggregated together and the total cost and outputs included as one project. These aggregated projects or work programmes should be based on geographically defined areas. Where work programmes are not yet planned, company can link an estimate of the capital maintenance required in such a geographically defined area to specific

cost driver(s).

Enhanced service

levels:

Include all the substantive capital investment projects planned for PC10 which exceed a threshold value of £100K. For sewer flooding the company should include all activity. The company may elect to justify their strategy by including information on smaller projects. Otherwise, individual projects which do not exceed the threshold should be aggregated together and the total cost and outputs included as one project. These aggregated projects or work programmes should be based on geographically defined areas.

Supply/demand balance:

Include all the substantive capital investment projects planned for PC10 which exceed a threshold value of £100K. The company may elect to justify their strategy by including information on smaller projects. Otherwise, individual projects which do not exceed the threshold should be aggregated together and the total cost and outputs included as one project. These aggregated projects or work programmes should be based on geographically defined areas.

Quality enhancement:: All the schemes determined in consultation with the quality regulators and included in the Quality programme for PC10 which exceed a threshold value of £100K must be included and costs provided There is no threshold value.

Company should explain in their commentary the methodology they have used in arriving at the activity projections and associated capital investment included in these tables.

Both tables call for information for each line item as set out below:

- to set down the overall activity carried out to date in the SBP period including activity planned for the final years of this period; and
- to set down the company's forecast of the activity needed on these systems:
 - just to maintain the current performance or compliance and
 - maintain the company's commitment to the service levels set down in tables A2 and A3 over the NIAMP3 period 2010-11 to 2011-12 inclusive.
- To set down the net additional activity on the asset systems that the company has identified as



necessary to achieve its strategic objectives where these involve improvements in performance or compliance.

- The summation of this base level of activity and the net additional activity to give the company's forecast of the total planned activity in the NIAMP3.
- The company's view as to the profile of this activity over the NIAMP3 period using the simplified coding scheme set out below:

Activity Profiles		
S	A stable or uniform level of activity over the period	
R	A rising trend of activity over the period	
F	A falling trend of activity over the period	
P*	Activity peaking in a particular year in the period	
T*	An activity trough in a particular year in the period	

The company should record forecast NIAMP3 activity and associated investment for dealing with additional demand in the 'enhance service / quality' column.

Guidance for Reporter

The Reporter shall confirm or otherwise that the capital investment forecasts by purpose category in other tables of the business plan are consistent with the activity projections and capital investment submitted in these tables. In particular the Reporter should verify that activity projections for enhancement agree with the schemes appearing in the quality enhancement spreadsheet and that levels of expenditure forecast for capital maintenance in tables B3-5, B3-6, B3-7 and B3-8 are consistent with the Company reporting of activity projections.



TABLE A4



Table A4 - Line definitions

General guidance: For the purposes of the activity projections in this table, substantive capital investment implies capital investment in excess of £1m for capital maintenance and supply/demand balance, in excess of £100K for enhanced service levels and all capital investment for quality enhancements.

Block A – Key activity projections – water resources

1	Length of aqueducts refurbished		km (1dp)
Defini	ition	Length of aqueducts undergoing substantive investment during the specified periods to m serviceability or to enhance service/quality.	capital naintain
Proce	ssing rules	Input field	
Responsibility		Network Regulation Team	

3	Capital investment in aqueducts, dams & impounding reservoirs		£m (3dp)
Definition		Total substantive capital investment in dam impounding reservoirs during the period associat the activity projections in lines 1 and 2	
Processing rules		Input field	
Responsibility		Network Regulation Team	

2	Work on dams & impounding reservoirs		nr
Definition		Number of dams and impounding reservoirs unde substantive capital investment during the per maintain serviceability or for enhance service/qua	iod to
Processing rules		Input field	
Responsibility		Network Regulation Team	



Block B – Key activity projections – water treatment

4	Number of refurbished or new treatment works		Nr
Defini	tion	 Number of existing treatment works undergoing subst capital investment to a) maintain serviceabilit enhance service / quality or deal with add demand and new treatment works resulting from subst capital investment to enhance service/quality during the specified periods. 	y or b) litional antive
Proce	ssing rules	Input field	
Respo	nsibility	Network Regulation Team	

4a	Number of refurbished or new treatment works (PPP)		Nr
Defini	tion	Number of 3. existing treatment works (PPP) unde substantive capital investment to a) may serviceability or b) enhance service / quality of with additional demand and 4. new treatment works (PPP) resulting substantive capital investment to en service/quality during the specified periods.	aintain or deal from
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	

5	MI/day of refurbished or new treatment works		MI/d (2dp)
Defin	ition	Capacity (MI/d) of 1. existing treatment works undergoing subs capital investment to a) maintain serviceabili enhance service / quality or deal with additional demand and 2. new treatment works resulting from subs capital investment to enhance service / quality during the specified periods.	ty or b) ditional tantive
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	

5a	MI/day of refurbished or new treatment works (PPP)		MI/d (2dp)
Defin	ition	Capacity (MI/d) of 3. existing treatment works (PPP) under substantive capital investment to a) measuriceability or b) enhance service / quality with additional demand and 4. new treatment works (PPP) resulting substantive capital investment to enhance service / quality during the specified periods.	aintain or deal from
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	



6	Capital investment in refurbished or new treatment works		£m (3dp)
Definition		Total substantive capital investment in existing or installed treatment works during the period assorbith the activity projections in line 4.	
Processing rules		Input field	
Responsibility		Network Regulation Team	_



Block C - Key activity projections - water distribution

7	Length of mains renewed		km (1dp)
Defini	tion	Length of mains renewed during the specified per maintain serviceability or to enhance service / Include mains whose prime purpose is renewal existing main, even where the existing main rem service (i.e. is not abandoned immediate commissioning of new main). Include mains slipipe cracking, slip-lining where used for this cate work, and record any original main as abandor adjustment to size classification should be made renewal activity results in upsizing or downsizing activity should be allocated between columns on purpose basis.	quality. al of an hains in ely on eeving, egory of hed. An ewhere Mains
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	

8	Length of mains relined		km (1dp)
Defini	ition	Length of mains relined during the specified per maintain serviceability or to enhance service / Include all cement and epoxy relining.	
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	

9	Length of new mains		km (1dp)
Defin	ition	Length of new mains laid during the specified per maintain serviceability or to enhance service / q Include new mains and mains renewals invupsizing, whose prime justification is the requiren additional capacity.	uality. volving
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	

10	Number of refurbished or new district meters & pressure control valves		nr
Defin	ition	Number of	
		existing district meters and pressure control undergoing substantive capital investment maintain serviceability or b) enhance sequality or deal with additional demand and	to a)
		newly installed district meters and pressure of valves resulting from substantive capital investo enhance service / quality	
		during the specified period.	
Proce	essing rules	es Input field	
Resp	onsibility	Network Regulation Team	



11	Capital investment in underground water distribution activity (including Block E meters)		£m (3dp)
Definition Definition		Total substantive capital investment in existing o installed underground water distribution assets (meters) during the period associated with the projections in lines 7, 8, 9 and 10. Please state commentary the breakdown of expenditure breakdown, communication pipes, and meters.	include activity in the
Processing rules		Input field	
Responsibility		Network Regulation Team	•

Number of refu	rbished or new pumping stations	nr
tion	Number of	
	capital investment to a) maintain serviceabilit	y or b)
	during the specified period.	
ssing rules	Input field	
onsibility	Network Regulation Team	
	tion ssing rules	existing pumping stations undergoing subst capital investment to a) maintain serviceability enhance service / quality or deal with add demand and existing pumping stations resulting substantive capital investment to enhance se quality during the specified period. Input field

13	Capital investment in refurbished or new pumping stations		£m (3dp)
Definition		Total substantive capital investment in existing or installed pumping stations during the period assowith the activity projections in line 12.	
Processing rules		Input field	·
Responsibility		Network Regulation Team	·

14	Number of refurbished or new service reservoirs		nr
Defin	ition	Number of	
		existing service reservoirs undergoing subs capital investment to a) maintain serviceabili enhance service / quality or deal with add demand and	ty or b)
		newly installed service reservoirs resulting substantive capital investment to enhance se quality	
		during the period. Include water towers.	
Proce	essing rules	rules Input field	
Resp	onsibility	y Network Regulation Team	



15	Capital investment in refurbished or new service reservoirs		£m (3dp)
Definition		Total substantive capital investment in existing of installed service reservoirs during the period ass with the activity projections in line 14. substantive capital investment in water towers.	ociated
Processing rules		Input field	
Responsibility		Network Regulation Team	

17	Capital investment in offices, labs, depots, workshops and vehicles		£m (3dp)
Definition		Total capital investment in existing or newly in offices, laboratories, depots, workshops and voluming the period associated with the activity projin line 16.	ehicles
Processing rules		Input field	
Responsibility		Network Regulation Team	

Block D - Key activity projections - management & general

16	Offices, labs, depots, workshops		m ² (1dp)
Defini	tion	Total area of	
		existing offices, laboratories, depots and wor undergoing substantive capital investmen maintain serviceability or b) enhance service or deal with additional demand and	t to a)
		the total area of newly constructed laboratories, depots and workshops resultir substantive capital investment to enhance s quality	ng from
		during the specified period.	
Proce	ssing rules	ing rules Input field	
Respo	onsibility	Network Regulation Team	

18	Capital investment in ICA, telemetry & computers		£m (3dp)
Definition T		Total capital investment in existing or newly in telemetry & computers during the period to a) m serviceability or b) deal with additional demandent enhance service / quality.	aintain
Processing rules		Input field	
Responsibility		Network Regulation Team	



Block E Key activity projections = metering performance

19	Number of domestic meters renewed		nr
Defini	tion	The total number of domestic meters renew domestic properties during the periods specified.	ed at
Processing rules Input field			
Respo	onsibility	Network Regulation Team	

20	Optional meters: domestics		nr
Definition		The total number of meter options installed at do properties during the periods specified. Include meters installed at domestic properties fi any location (eg internal, external in garden, exte boundary etc). Include only those meters which are to determine a customer's bill.	tted in rnal at
Processing rules		Input field	
Responsibility		Network Regulation Team	

21	Selective meters	s: domestics	nr
Definition		The number of meters installed during the sp period at existing domestic properties at the bel the company and used to determine customers' Include meters installed at domestic properties f any location (e.g. internal, external in garden, e.g. at boundary etc). Include only those meters which are used to determine a customer's bill.	nest of bills. itted in xternal
		Exclude all meters installed for meter optants.	
Processing rules		Input field (equates to AIR Table 8 line 1)	
Responsibility		Network Regulation Team	

22	Percentage of domestics metered (at the end of the period)		% (1dp)
Defin	ition	The total number of domestics charged for water measured basis during the specified periods diving the total number of domestics billed for water seduring the specified period.	ded by
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	



Block F Total - water service

23	Total capital investment in the water service		£m (3dp)
Definition		Total substantive capital investment in existing or installed water service assets during the associated with the activity projections in lines 1 to 10, 12, 14 and 16	period
Processing rules		Calculated field: Sum of lines 3,6,11,13,15,17,18	3
Responsibility		Network Regulation Team	



Table A5



Table A5 - Line definitions

For the purposes of the activity projections in this table, substantive capital investment implies capital investment in excess of £1m for capital maintenance and, in excess of £100K for enhancements.

Block A - Key activity projections - sewers

1	Length of critical sewers renewed		km (1dp)
Definition		Length of critical sewers renewed during the speriods to maintain serviceability or to enhance squality.	
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	·

3	New critical sewers		km (1dp)
Definition		Length of new critical sewers during the sp periods to maintain serviceability or to enhance s quality.	
Processing rules		Input field	
Responsibility		Network Regulation Team	

2	Length of critical sewers renovated		km (1dp)
Definition		Length of critical sewers renovated during the speriods to maintain serviceability or to enhance squality.	
Processing rules		Input field	
Responsibility		Network Regulation Team	

4	Length of non-critical sewers renewed		km (1dp)
Definition		Length of non-critical sewers renewed during specified periods to maintain serviceability enhance service / quality.	
Processing rules		Input field	
Responsibility		Network Regulation Team	



5	Length of non-critical sewers renovated		km (1dp)
Defin	ition	Length of non-critical sewers renovated duri specified periods to maintain serviceability or to e service / quality.	
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	

7	Capital investment in critical and non-critical sewers		£m (3dp)
Definition		Total substantive capital investment in existing or installed critical and non-critical sewers during period associated with the activity projections in I 2, 3, 4, 5 and 6.	ng the
Proce	essing rules	Input field	
Responsibility		Network Regulation Team	

6	New non-critical sewers		km (1dp)
Defini	tion	Length of new non-critical sewers during the speriods to maintain serviceability or to enhance squality.	
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	

8	Number of refur	bished or new intermittent discharges	nr
Defin	ition	Number of	
		existing intermittent discharges under substantive capital investment to a) ma serviceability or b) enhance service / quality of with additional demand and	aintain
		new intermittent discharges resulting substantive capital investment to enhance se quality	from ervice /
		during the period	
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	



9	Capital investment in refurbished or new intermittent discharges		£m (3dp)
Defini	tion	Total substantive capital investment in existing of installed intermittent discharges during the associated with the activity projections in line 8.	,
Proce	ssing rules	Input field	•
Respo	onsibility	Network Regulation Team	•

11	Population equiv	valent of refurbished or new treatment works	000 (2dp)
Defin	ition	Capacity (p.e.) of	
		 existing treatment works undergoing substacapital investment to a) maintain serviceability enhance service / quality or deal with addidemand and 	y or b)
		newly installed treatment works resulting substantive capital investment to enhance se quality	
		during the specified periods.	
Proce	essing rules	Input field	
Resp	onsibility	Network Regulation Team	

Block B - Key activity projections - sewage treatment & disposal

10	Number of refurbished or new treatment works		nr
Defini	tion	Number of	
		 existing treatment works undergoing substated capital investment to a) maintain serviceability enhance service / quality or deal with additional demand and 	or b)
		newly installed treatment works resulting substantive capital investment to enh service/quality	
		during the specified periods	
Proce	ssing rules	Input field	
Respo	onsibility	Network Regulation Team	

12	Capital investment in refurbished or new treatment works		£m (3dp)
Defin	ition	Total substantive capital investment in existing or installed treatment works during the period assowith the activity projections in line 10.	
Proce	essing rules	Input field	
Responsibility		Network Regulation Team	



13	Number of refu	urbished or new sludge treatment works nr
Full line title		Number of refurbished, improved or new sludge treatment works
Defini	tion	Number of
		existing sludge treatment works undergoing substantive capital investment to a) maintain serviceability or b) enhance service / quality or deal with additional demand and
		newly installed sludge treatment works resulting from substantive capital investment to enhance service/quality
		during the specified periods.
Proce	Processing rules Input field	
Respo	Responsibility Network Regulation Team	

14	Capital investment in refurbished or new sludge treatment works		£m (3dp)
Full line title		Capital investment in refurbished, improved or new sludge treatment works	
Definition		Total substantive capital investment in existing o installed sludge treatment works during the associated with the activity projections in line 13	period
Processing rules		Input field	
Responsibility		Network Regulation Team	

Block C - Other activity projections sewerage service

15	Number of refurbished or new pumping stations		nr
Full line title		Number of refurbished, improved or new pu stations	mping
Defin	ition	Number of	
		existing pumping stations undergoing subst capital investment to a) maintain serviceabilit enhance service / quality or deal with add demand and	y or b)
		newly installed pumping stations resulting substantive capital investment to enhance se quality	
		during the specified period.	
Proce	Processing rules Input field		
Resp	ponsibility Network Regulation Team		

16	Capital investment in refurbished or new pumping stations		£m (3dp)
Full line title		Capital investment in refurbished, improved or new pumping stations	
Definition		Total substantive capital investment in existing o installed pumping stations during the period assowith the activity projections in line 15.	
Processing rules		Input field	
Responsibility		Network Regulation Team	



17	Number of refurbished or new sea outfalls		nr
17 Number of refu		Number of existing sea outfalls undergoing subst capital investment to maintain serviceability plus installed sea outfalls resulting from substantive investment to enhance service/quality during the part of the property of	newly capital
Proce	ssing rules	Input field.	
Respo	onsibility	Network Regulation Team	

Block D - Key activity p	projections - manag	gement & general
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19	Offices, labs, depots, workshops		m ² (1dp)
Definition		Total area of	
		 existing offices, laboratories, depots and wor undergoing substantive capital investment maintain serviceability or b) enhance ser quality or deal with additional demand and 	t to a)
		the total area of newly constructed of laboratories, depots and workshops resulting substantive capital investment to enhance sequality	g from
		during the specified period.	
Proce	ocessing rules Input field		
Responsibility		Network Regulation Team	·

18	Capital investment in refurbished or new sea outfalls		£m (3dp)
Definition		Total substantive capital investment in existing o installed sea out-falls during the period associat the activity projections in line 17.	
Processing rules		Input field.	
Responsibility		Network Regulation Team	

20	Capital investment in offices, labs, depots, workshops and vehicles		£m (3dp)
Definition		Total substantive capital investment in existing or installed offices, laboratories, depots, workshop vehicles during the period associated with the aprojection in line 19.	os and
Processing rules		Input field	
Responsibility		Network Regulation Team	•



Block E - Key activity projections - sewer flooding

21	Capital investment in Instrumentation, control and automation (ICA), telemetry & computers £m (3dp)		
Definition (ICA), telemetr		Total substantive capital investment in existing of installed telemetry & computers during the period maintain serviceability or b) deal with additional donor enhance service/quality	od to a)
Processing rules		Input field	
Responsibility		Network Regulation Team	

22	Internal property	flooding to be solved by company action	nr
Defin	ition	The number of properties experiencing into flooding that will be solved by company ac Entries to columns 2, 3 and 4 should cover: Column 2 'Activity in NIAMP3 to mair serviceability' should include those properties (2 1:10 and 1:20 'at risk') which will be addresse maintain the existing level of service; Column 3 'Activity in NIAMP3 period to enhalm service or assets/quality' should include the properties which will be addressed by the enhalm service level and supply/demand programme. Column 4 'Total planned activity in NIAMP3 pershould be the sum of the entries to columns 2 and	tion. ntain 2:10, d to ance nose nced
Proce	essing rules	Input field:	
Resp	onsibility	Comparative Efficiency Team	



23	External proper	rty/area flooding to be solved by company action	nr
Definition		The number of properties/area experiencing explosing that will be solved by company action. En columns 2, 3 and 4 should cover:	
		Column 2 'Activity in AMP4 to maintain service should include those properties/areas (access/eimpeded, curtilage and public and open space) who be addressed to maintain the existing level of services.	egress ich will
		Column 3 'Activity in AMP4 period to enhance ser- assets/quality' should include those properties which will be addressed by the enhanced service and supply/demand programme	/areas
Column 4 'Total planned activity in AMP4 p		Column 4 'Total planned activity in AMP4 period' sbe the sum of the entries to columns 2 and 3.	should
Processing rules		Input field:	
Responsibility		Comparative Efficiency Team	

Block F Total – sewerage service

24	Capital investment in the sewerage service		£m (3dp)
Defin	ition	Total substantive capital investment in exis newly installed sewerage service assets dur period associated with the activity projections 1 to 6, 8, 10, 13, 15, 17 and 19.	ing the
Proce	essing rules	Calculated field: sum of lines 7,9,12,14,16,18	, 20,21
Resp	onsibility	Network Regulation Team	



Table A6 - Out-performance and Efficiency Improvements

Table A6 provides for the company to summarise its assumptions on the improvements in efficiency it has made in reaching its conclusions on its strategy for the period 20010-11 to 2011-12.

Block C deals with forward projections of improvements in efficiency for the water service.

Block D deals with the sewerage service where this is applicable to the company.

Within blocks C and D there is the option for the company to set down its judgements in five areas of future expenditure. This does not preclude the company from making a common assumption across all areas but in this instance an explanation of the reasons should be given in the text of the relevant section of the company strategy.

The five areas of future expenditure are:

- operating expenditure (base and enhancement);
- capital maintenance expenditure on infrastructure assets;
- capital maintenance expenditure on non-infrastructure assets (ie surface assets);
- capital enhancement expenditure involving new infrastructure assets; and
- capital enhancement expenditure involving new non-infrastructure (surface) assets.

This table draws heavily from tables B2-2 and B2-3 that form part B2 of the plan.



Guidance for Reporter

Table A6 should summarise the information contained in the detailed efficiency assessment table B2-2 and B2-3. The Reporter's commentary on efficiency should appear under table B2-2 and B2-3.



TABLE A6



Table A6 Line Definitions

Block C – Water service – overall efficiency improvements

8	Operating expenditure (base service)		% (2dp)
Definition		The overall cumulative improvement in water s base operating efficiency resulting from both cate relative efficiency and minimum improve achievable by band A company.	:h-up in
Processing rules		Copied field: table B2-2 line 4	
Responsibility		Comparative Efficiency Team	

9	Operating expenditure (enhancements)		% (2dp)
Defini	ition	The overall year on year improvement in water enhancements operating efficiency resulting fro catch-up in relative efficiency and m improvements achievable by band Accompany.	m both
Processing rules		Copied field: table B2-2 line 9	
Responsibility		Comparative Efficiency Team	

10	Capital maintenance expenditure – infrastructure		% (2dp)
Definition		The overall year on year improvement in water's capital maintenance (infrastructure) efficiency fro catch-up in relative efficiency and min improvements achievable by the most efficient relative to recent historical levels of expensasume that no stepped changes to activity level projected in table B3-5 have been made.	m both nimum firms, diture.
Proce	essing rules	Copied field: table B2-2 line 14	
Responsibility		Network Regulation Team	



11	Capital mainter	nance expenditure – non-infrastructure	% (2dp)
Defini	tion	The overall year on year improvement in water capital maintenance (non-infrastructure) efficiency both catch-up in relative efficiency and m improvements achievable by the most efficien relative to recent historical levels of experimental experiments achievable by the most efficient relative to recent historical levels of experimental experiments.	cy from inimum t firms, nditure.
Processing rules		Copied field: table B2-2 line 19	
Responsibility		Network Regulation Team	•

12	Capital enhancement expenditure – infrastructure		% (2dp)
Definition		Projected annual reductions in capital enhance expenditure on infrastructure assets compa projected levels based on the company current udatabase.	red to
Processing rules		Copied field: table B2-2 line 25	
Responsibility		Network Regulation Team	



Block D - Sewerage service - overall efficiency improvements

13	Capital enhancement expenditure – non-infrastructure		% (2dp)
Definition		Projected annual reductions in capital enhance expenditure on non-infrastructure assets compute projected levels based on the company current udatabase.	ared to
Processing rules		Copied field: table B2-2 line 31	
Responsibility		Network Regulation Team	

15	Operating expenditure (base service)		% (2dp)
Definition		The overall year on year improvement in sev service base operating efficiency resulting fror catch-up in relative efficiency and minimprovements achievable by band A company.	n both
Processing rules		Copied field: table B2-3 line 4	
Responsibility		Comparative Efficiency Team	

14	Capital enhancement expenditure - meters		% (2dp)
Definition		Projected annual reductions in capital enhancement expenditure on non-infrastructure assets for compared to projected levels based on the concurrent unit cost database.	meters
Processing rules		Copied field: table B2-2 line 34	
Responsibility		Network Regulation Team	

16	Operating expenditure (enhancements)		% (2dp)
Definition		The overall year on year improvement in sev service enhancements operating efficiency re from both catch-up in relative efficiency and mi improvements achievable by band A company.	sulting
Processing rules		Copied field: table B2-3 line 9	
Responsibility		Comparative Efficiency Team	_



17	Capital maintenance expenditure – infrastructure		% (2dp)
Defini	ition	The overall year on year improvement in se- service capital maintenance (infrastructure) eff from both catch-up in relative efficiency and m improvements achievable by the most efficien- relative to recent historical levels of exper Assume that no stepped changes to activity le projected in table B3-7 have been made.	ficiency inimum t firms, nditure.
Proce	essing rules	Copied field: table B2-3 line 14	
Responsibility		Network Regulation Team	•

19	Capital enhancement expenditure – infrastructure		% (2dp)
Defin	ition	Projected annual reductions in capital enhance expenditure on infrastructure assets compa projected levels based on the company current udatabase.	red to
Proc	essing rules	Copied field: table B2-3 line 25	
Responsibility		Network Regulation Team	

18	Capital maintenance expenditure – non-infrastructure		% (2dp)
Definition		The overall year on year improvement in second service capital maintenance (non-infrastrefficiency from both catch-up in relative efficiency minimum improvements achievable by the most of firms, relative to recent historical levels of experior Assume that no stepped changes to activity leprojected in table B3-8 have been made.	ucture) cy and efficient nditure.
Processing rules		Copied field: table B2-3 line 19	
Responsibility		Network Regulation Team	

20	Capital enhancement expenditure – non-infrastructure		% (2dp)
Definition		Projected annual reductions in capital enhance expenditure on non-infrastructure assets comparprojected levels based on the company current udatabase.	ared to
Processing rules		Copied field: table B2-3 line 31	
Responsibility		Network Regulation Team	



Tables A7 and A8 - Expenditure projections

These two tables provide for the company's forecasts of expenditure year by year considered necessary to deliver the strategy.

The key forecasts relate to the PC10 period 2010-11 to 2011-12, but these are supplemented by the SBP years, namely the actual expenditure in 2007-08, and the latest and best forecasts for 2008-09 and 2009-10.

The table also includes the company forecast for 2012-13, this being the period immediately following the PC10 and then the annual average forecast of expenditure for the balance of the PC12 period, 2013-14 to 2016-2017.

All the expenditure numbers shall be presented in 2007-08 prices except where expressly stated otherwise.

This output/cost matrix subdivides the expenditure projections into four categories, namely:

- Block A Expenditure necessary to maintain <u>base service levels</u>
- Block B Additional expenditure necessary to achieve <u>enhanced service levels</u> set down in the strategy (but not associated with new required quality obligations).
- Block C Additional expenditure necessary to maintain the <u>supply /demand balance</u> for new and existing customers.
- Block D Additional expenditure necessary to deliver the improvements in quality required by the Minister and enforced by the quality regulators <u>quality enhancement</u>.
- Block E then sums the individual lines to give the total expenditure forecasts for operating expenditure and capital expenditure before deducting grants and capital contributions.



The expenditure projections are presented in unit terms with average connected properties as the denominator.

Lines 13, 13a and 14 of Block F summarise the total expenditure projections in £m (2007-08 prices).

Line 16 converts the total capital expenditure projections into £m (2007-08 cost terms) using the company forecast of the capital real price effect (RPE) as set down in line 15.

The final line of the table sets down the company's forecast for the total capital grants and contributions that it anticipates it will receive for both supply/demand balance and capital maintenance to partially offset the expenditure set down in line 14.

Guidance for Reporter

The expenditure projections in these tables should summarise the information contained in the rest of the business plan. The Reporter's commentary should appear against those tables included in the key components section of the company's plan.



TABLE A7



Table A7 Line Definitions

Block A - Base service levels (£/property served)

IOCK A	ck A - Base service levels (£/property served)				
1	Base service o	Base service operating expenditure			
Definition		Projected total operating expenditure for service, including all efficiency impadjustments for changed circumstances programmes.	provements,		
Processing rules		Calculated field: For 2007-08 table B3-3 line multiplied by 1,000 divided by table A7 line 2008-09 onwards table B3-3 line 9 multiplie divided by table A7 line 12	12. For		
Responsibility Comparative Efficiency and Performance Team		eam			

2	Infrastructure renewals expenditure		£/prop (2dp)
Definition		The preservation and (where necessare) replacement of water service assets definfrastructure in RAG2.03, to maintain service Expenditure is to be reported before deducting and contributions for infrastructure maintenance.	ined as ceability. ng grants
Processing rules Calculated field:-For 2007-08 to 2009-10: table B3-16 plus Line 19 multiplied by 1,000 divided by table B3-5 line 12. For 2011-12 onwards: table B3-5 line 18 plus 19 multiplied by 1,000 divided by table A7 line 12		table A7 3 plus line	
Respo	Responsibility Comparative Efficiency and Performance Team		n

3	Non-infrastructure capital maintenance expenditure.		£/prop (2dp)
Defin	ition	The total expenditure required for the water maintenance of non-infrastructure assets as RAG2.03. Expenditure is for the preservation necessary the replacement of water ser infrastructure assets to maintain ser Expenditure is reported before deducting contributions for non-infrastructure maintenations.	defined in and where vice non- viceability. grants and
Processing rules		Calculated field: Table B3-6 line 16 multiplie 1,000 divided by table A7 line 12	d by
Responsibility		Comparative Efficiency and Performance Te	am



Block B – Enhanced service levels (£/property served)

4	Additional operating expenditure		£/prop (2dp)
4 Additional oper Definition		This is additional operating expenditure in relational base year 2007-08, which arises from enhanced the level of service provided to customer enhancement is achieved through the providentifiable, measurable and permanent improvements in service levels above the most established company wide base level of service have additional to improvements which resexpenditure in other categories. Allocate expenditure to enhanced service levels should responditure solely for this purpose	ments to s. An ision of t step recently vice and sult from ition of
Processing rules		Calculated field: the sum of table B6-3 line 18 m by 1,000 divided by table A7 line 12	nultiplied
Responsibility Comparative I		Comparative Efficiency and Performance Team	1

5	Additional capital expenditure		£/prop (2dp)
5 Additional capita Definition		This is additional capital expenditure in relational base year 2007-08, which arises from enhance the level of service provided to custome enhancement is achieved through the providentifiable, measurable and permaner improvements in service levels above the most established company wide base level of ser which are additional to improvements which re expenditure in other categories. Allocates a service levels represent expenditure solely for this purpose.	ements to ers. An vision of nt step t recently vice and sult from ation of
Processing rules		Calculated field: the sum of table B6-3 lines 1 multiplied by 1,000 divided by table A7 line 12	
Responsibility Comparative Efficiency and Performance Team		m	



Block C -Supply/Demand Balance (£/property served)

6	Additional operating expenditure		£/prop (2dp)
Defini		Additional water service operating expention property. The numerator represents the adjusting base operating expenditure during the forest due to growth related capital expenditure investment for new development and capital to accommodate any additional envioligations and potential impact of climate of while maintaining existing levels of service operating costs, associated with the achieve enhanced service level that directly in supply/demand balance.	estments to cast period re, capital investment vironmental hange and e and the ment of an appacts on
Processing rules Calculated multiplied by		Calculated field: (table B5-2 line 28 plumultiplied by 1,000 divided by table A7 line 1	s line 37) 2
Responsibility Network Regulation Team			

7	Additional capital expenditure		£/prop (2dp)
Defini		Additional water service capital expenditure per The numerator is gross capital expenditure provision of assets to provide water services customers, to accommodate increased use of existing customers and to accommodate any a environmental obligations and potential impact change, while maintaining existing levels of se the capital costs associated with the achievemenhanced service level that directly impact supply/demand balance.	e for the s for new water by additional of climate rvice and ent of an pacts on
Processing rules		Calculated field: (table B5-2 line 11 plus line 18 31 plus line 34) multiplied by 1,000 divided by line 12	3 plus line table A7
Responsibility		Network Regulation Team	·

Block D – Quality Enhancements (£/property served)

8	Additional operating expenditure		£/prop (2dp)
Defin	ition	The net additional operating expenditure in 2007-08 required to deliver the define enhancement programme. Expressed as the operating expenditure per property served. Zero in report year 2007-08.	ed quality e additional
Proce	Processing rules Calculated field: table B4-3 line 30 multiplied by 1, divided by table A7 line 12		d by 1,000
Responsibility		Network Regulation Team	·

9	Additional capita	Additional capital expenditure	
Defin	ition	The net additional capital expenditure require the defined quality enhancement pr Expressed as additional capital expend property served.	ogramme.
Proce	essing rules	Calculated field: sum of table B4-3 lines 10 multiplied by 1,000 divided by table A7 line 2	
Responsibility Network Regulation Team			



Block E – Water service totals (£/property served)

10	Total operating expenditure (excl. PPP)		£/prop (2dp)
Definition		The total of all operating expenditure for both base service and enhancement purposes excluding PPP.	
Processing rules		Calculated field: sum of lines 1,4, 6 and 8	
Responsibility		Comparative Efficiency and Performance Tear	m

12	Average connected properties		000 (2dp)
Definition		Average connected properties	
Processing rules		Calculated field: sum of table B5-1 lines 1 to 5	
Responsibility		Network Regulation Team	

Block F - Water service totals (£m)

11	Gross capital expenditure		£/prop (2dp)
Definition The total of all expenditure for both base serving enhancement purposes before the deductions of and contributions, but excluding adopted assets cost.		of grants	
Processing rules		Calculated field: sum of lines 2,3,5,7 and 9	
Responsibility		Network Regulation Team	

13	Total operating expenditure (excl. PPP)		£m (3dp)
Defin	Definition The total (2007-08 prices) of all operating experior both base service and enhancement pure excluding PPP.		nditure rposes
Processing rules		Calculated field: line 10 multiplied by line 12 divi	ided
Responsibility		Comparative Efficiency and Performance Team	



13a	Total operating expenditure (PPP)		£m (3dp)
Definition		The total (2007-08 prices) of all operating expenditure for PPP.	
Processing rules		Input field	
Responsibility		Comparative Efficiency and Performance Team	

14	Gross capital expenditure		£m (3dp)
Defini	Definition The total (2007-08 prices) of all expenditure f base service and enhancement purposes before deduction of grants and capital contribution excluding adopted assets at nil cost.		
Processing rules		Calculated field: line 11 multiplied by line 12 div 1,000	ided by
Responsibility		Network Regulation Team	

16	Gross capital expenditure (2007-08 cost terms)		£m (3dp)
both base service and enhancement the deduction of grants and capita		The total (2007-08 cost terms) of all expendite both base service and enhancement purposes the deduction of grants and capital contribution excluding adopted assets at nil cost.	before
Processing rules		Calculated field: line 14 multiplied by (1 plus (I divided by 100))	line 15
Responsibility		Comparative Efficiency and Performance Team	

15	Forecast capital expenditure real price effect (RPE)		% (1dp)
Definition		Company forecast of movements in construction relative to RPI during the period.	prices
Processing rules		Input	
Responsibility		Comparative efficiency and Performance Team	

17	Total capital grants and contributions (SDB plus maintenance)		£m (3dp)
Definition		Total grants and capital contributions for the water service.	
Processing rules		Calculated field: Sum of table B3-5 line 19 plus B3-6 line 17 plus table B5-2 lines 19, 20 and 21	
Responsibility		Network Regulation Team	_



TABLE A8



Table A8 - Sewerage service expenditure projections

Block A - Base service levels (£/property served)

ock A - base service levels (£/property served)			
1	Base service o	Base service operating expenditure	
Projected total operating expenditure for the sewe service, including all efficiency improveme adjustments for changed circumstances and for programmes.		ovements,	
Processing rules Calculated field: for 2007-08 table B3-4 line 1 multiple by 1,000 divided by table A8 line 12. For 200 onwards table B3-4 line 9 multiplied by 1,000 divided table A8 line 12		2008-09	
Resp	onsibility	Comparative Efficiency and Performance Te	am

2	Infrastructure renewals expenditure		£/prop (2dp)
Definition The preservation and (where necessare replacement of sewage service assets de infrastructure in RAG2.03, to maintain servi Expenditure is to be reported before deducting and contributions.		efined as viceability.	
1 lin		Calculated field: For 2007-08 to 2009-10 Table 16 plus line 19 multiplied by 1,000 divided by line 12. For 2010-11 onwards: Table B3-7 line 19 multiplied by 1,000 divided by table A8	y table A8 ne 18 plus
Respo	onsibility	Responsibility Comparative Efficiency and Performance Team	

3			£/prop (2dp)
Definition		The total expenditure required for the sewerag for maintenance of non-infrastructure assets a in RAG2.03. Expenditure is for the preserva where necessary the replacement of sewerag non-infrastructure assets to maintain serv Expenditure is reported before deducting gr contributions for non-infrastructure maintenance.	s defined ation and e service iceability. ants and
Processing rules		Calculated field: Table B3-8 line 16 multiplied by 1,000 divided by A8 line 12	
Resp	onsibility	Comparative Efficiency and Performance Tear	n



Block B - Enhanced service levels (£/property served)

	Block B - Elillaticed Scrvice levels (2/property Scrved)				
4	Additional operating expenditure		£/prop (2dp)		
base year 2007-08, which arises from the level of service provided to contain the level of service provided to contain the level of service provided to contain the level of service levels above the stablished company wide base level of are additional to improvements when expenditure in other categories. Allocations		This is additional operating expenditure in relational base year 2007-08, which arises from enhancer the level of service provided to customers enhancement is achieved through the providentifiable, measurable and permanent improvements in service levels above the most established company wide base level of service at are additional to improvements which result expenditure in other categories. Allocation of expetito enhanced service levels should represent expenditure this purpose.	nents to s. An ision of secently nd which all the from enditure		
Proce	Processing rules Calculated field: table B6-4 line 18 multiplied by 1,00 divided by table A8 Line 12.		y 1,000		
Respo	onsibility	Comparative Efficiency Team			

5	Additional capi	tal expenditure	£/prop (2dp)
Definition		This is additional capital expenditure in relation to the base year 2007-08, which arises from enhancements to the level of service provided to customers. An enhancement is achieved through the provision of identifiable, measurable and permanent step improvements in service levels above the most recently established company wide base level of service and which are additional to improvements which result from expenditure in other categories. Allocation of expenditure to enhanced service levels should represent expenditure solely for this purpose.	
Proce	ssing rules	, , ,	
Respo	onsibility	Comparative Efficiency Team	

BIOCK C = Subbiv/Delilatio Balatice (£/bi obeliv Serve)	Block C – Supply/Demand Balance (£/pr	operty served
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6	I Additional operating expenditure		£/prop (2dp)
Definition		Additional sewerage service operating expend property. The numerator represents the adjustr base operating expenditure during the forecas due to growth related capital expenditure, investment for new development and capital inv to accommodate any additional environmental of and potential impact of climate change, while may existing levels of service.	ments to st period capital restment oligations
Processing rules		Calculated field: table B5-5 line 23 multiplied by divided by table A8 line 12	oy 1,000
Resp	onsibility	Network Regulation Team	

7	Additional capital expenditure per property £/prop (2dp)		£/prop (2dp)
Processing rules		Additional sewerage service capital expendit property. The numerator is gross capital expendit the provision of assets to provide water services customers, to accommodate increased use of existing customers and to accommodate any acconvironmental obligations and potential impact of change, while maintaining existing levels of servidenominator is the total number of connected process.	liture for for new water by dditional f climate ice. The
Proce	essing rules	Calculated field: (table B5-5 line 9 plus table B5-5 multiplied by 1,000 divided by table A8 line 12	5 line 14)
Resp	oonsibility Network Regulation Team		



Block D - Quality enhancements (£/property served)

Block D = Quality eliliancements (2/property served)				
8	Additional operating expenditure		£/prop (2dp)	
Definition		The net additional operating expenditure in re 2007-08 required to deliver the defined enhancement programme. Expressed as the a operating expenditure per property served. Thi zero in report year 2007-08.	quality dditional	
Proce	ssing rules	Calculated field: table B4-4 line 30 multiplied by divided by table A8 line 12	y 1,000	
Responsibility		Network Regulation		

Block E – Sewerage service totals (£/property served
--

		· · · · · /	
10	Total operating expenditure		£/prop (2dp)
Definition		The total (2007-08 prices) of all operating exp for both base service and enhancement purpo	
Proc	essing rules	Calculated field: sum of lines 1, 4, 6 and 8.	
Resp	onsibility	Comparative Efficiency Team	

9	Additional capital expenditure		£/prop (2dp)
Definition		The net additional capital expenditure required the defined quality enhancement programme. Example 1. The additional capital expenditure per property	xpressed
Processing rules		Calculated field: sum of B4-4 lines 9 and 18 r by 1,000 divided by table A8 line 12	nultiplied
Respo	onsibility	Network Regulation Team	

11	Gross capital expenditure		£/prop (2dp)
Definition		The total (2007-08 prices) of all expenditure for be service and enhancement purposes before degrants and capital contributions, but excluding assets at nil cost.	educting
Processing rules		Calculated field: sum of lines 2, 3, 5, 7 and 9.	
Res	ponsibility	Network Regulation Team	



12	Average connected properties		000 (3dp)
Definition		Average connected properties	
Processing rules		Calculated field: sum of table B5-4 lines 1 to 5	
Respo	onsibility	Network Regulation Team	

14	Gross capital expenditure		£m (3dp)
Definition		The total (2007-08 prices) of all expenditure for both base service and enhancement purposes before deducting grants and capital contributions, but excluding adopted assets at nil cost.	
Processing rules		Calculated field: line 11 multiplied by line 12 divided by 1,000	
Resp	onsibility	Network Regulation Team	

Block F - Sewerage service totals (£m)

13	Total operating expenditure		£m (3dp)
Definition		The total (2007-08 prices) of all operating expenditure for both base service and enhancement purposes.	
Processing rules		Calculated field: line 10 multiplied by line 12 divided by 1,000	
Responsibility		Comparative Efficiency and Performance Team	

15	5	Forecast capital expenditure real price effect (RPE)		% (1dp)
De	Definition		Company forecast of movements in construction prices relative to RPI during the period.	
Pr	Processing rules		Copied field: table A7 line 15.	
Re	Responsibility		Comparative Efficiency and Performance Team	

13a	Total operating expenditure (PPP)		£m (3dp)	
Definition		The total (2007-08 prices) of all operating expenditure for PPP.		
Processing rules		Input field		
Responsibility		Comparative Efficiency and Performance Team		



16	Gross capital expenditure (2007-08 cost terms)		£m (3dp)
Definition		The total (2007-08 cost terms) of all expenditure base service and enhancement purposes deducting grants and capital contributions, but exadopted assets at nil cost.	before
Processing rules		Calculated field: line 14 multiplied by (1 plus (line 15 divided by 100))	
Responsibility		Comparative Efficiency and Performance Team	

17	Total capital grants and contributions (SDB plus maintenance)		£m (3dp)
Definition		Total grants and capital contributions for the sewerage service.	
Processing rules		Calculated field: The sum of table B3-7 line 19 and table B3-8 line 17 and table B5-5 lines 15, 16 and 17.	
Responsibility Network Regulation Team			